

**NETALOGUE TECHNOLOGIES PLC**

**ANNUAL REPORT  
FOR THE YEAR ENDED  
31 MARCH 2013**

# NETALOGUE TECHNOLOGIES PLC

## Annual report for the year ended 31 March 2013

|                                      | <b>Pages</b> |
|--------------------------------------|--------------|
| Directors and advisers               | 1            |
| Chairman's statement                 | 2 - 3        |
| Directors' report                    | 4 - 7        |
| Independent auditors' report         | 8            |
| Consolidated profit and loss account | 9            |
| Consolidated balance sheet           | 10           |
| Company balance sheet                | 11           |
| Consolidated cash flow statement     | 12           |
| Notes to the financial statements    | 13 - 22      |

## Directors and advisers

### Directors

G Henderson (Chairman)  
P J Shepherd  
R J Condon  
A Robathan  
C Williams

### Company secretary and registered office

Bevan & Buckland  
Russell House  
Russell Street  
Swansea  
SA1 4HR

### Corporate adviser

Beavis Morgan LLP  
82 St John Street  
London  
EC1M 4JN

### Independent auditors

PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Llys Tawe  
Kings Road  
SA1 Swansea Waterfront  
SWANSEA  
SA1 8PG

### Solicitors

Edwin Coe  
2 Stone Buildings  
Lincoln's Inn  
London  
WC2A 3TH

### Bankers

HSBC Bank plc  
Unit 4  
Axis Court  
Mallard Way  
Riverside Business Park  
Swansea  
SA7 0AJ

### Registrars

Share Registrars Limited  
Craven House  
West Street  
Farnham  
Surrey  
GU9 7EN

## Chairman's Statement

9 August 2013

Dear Shareholder,

In my first half statement I highlighted how strategically important 2012/13 was to the company as we positioned ourselves to target new markets via ERP resellers. Additionally, this year has seen a heavy focus on Netalogue's core activity - further development of our class leading B2B ecommerce platform, with peripheral services such as solution hosting being scaled back.

Whilst the year has seen some of the most intensive R&D activity to date, the second half of the year has also seen a 35% increase in revenue compared with the first half. Although the year ended with revenue lower than last year, the year-end was marked with a substantial number of projects of significant value in progress, and we carry our highest ever revenue backlog forward into the current financial year.

### Key Highlights

- Significant investment in the platform and company infrastructure to facilitate future growth of and through the VAR channel.
- Partnership agreement with SAP's leading worldwide partner for its B1 product.
- £817,000 sales, a reduction in revenue of 15% compared with the prior year.
- Second-half revenue 35% up on first-half.
- Reduction in EBITDA of £151,000 to £61,000.
- Net assets of £596,000 with strong cash balances. No borrowings.
- Interim dividend of 0.123p per share declared during the year (*news released via RNS on 11/07/2012*).
- £120,000 capitalised investment in R&D.
- Strongest ever sales order book at year-end.

### Comments on the results

Sales are down by 15% for the year, primarily attributable to some client projects being delayed until later in the year, coupled with our planned reduction in peripheral services such as hosting. New skills essential for delivery of our ERP reseller strategy are reflected in additional headcount and an increased cost base but tight management of cash flow has allowed us to close the year with net assets of £596,000 after payment of a dividend to shareholders.

Sales revenue via ERP VAR channels has begun to establish itself and the year is important in that it is the first to include revenues from this strategy. Netalogue will continue to forge new relationships within ERP markets with the aim of scaling up the licensing of the Netalogue™ B2B ecommerce platform. Direct sales continue to be an important focus for our target market of manufacturers, distributors and wholesalers who can directly benefit from our state of the art B2B technology, particularly those companies who have outgrown existing ecommerce platforms or who wish to extend their B2B ecommerce operations beyond the function of just selling online.

### Developments

A key strategic decision was taken in 2011 to develop a version of our platform specifically for business partners who would wish to license our solution and resell it, with minimal technical capability, into their client base. We have fruitfully invested a further £120,000 in this project and new business opportunities have been identified as a direct result. Our investments in R&D are largely driven by market feedback from our clients, our partners, and both internal and external research.

## Chairman's Statement (continued)

### Principal risks and uncertainties

The principal risks that the group face are largely the impact of the current economic uncertainty in the UK and Europe. Continued economic stagnation may impact on the group's ability to hit growth targets, which may also increase the credit risks the group faces in its trading activities. The directors consider, however, that the quality of the group's product offering and delivery record, along with its credit monitoring procedures, means that these risks can be effectively managed.

### The outlook

The economic climate remains very challenging, and Netalogue and its customers are not immune to this environment. B2B ecommerce take-up is still growing and it is an emergent sector with the market, yet to fully mature, particularly amongst mid cap companies whose B2B ecommerce requirements are more complex, distributed, and mission critical. Netalogue's B2B ecommerce platform is particularly well suited to such organisations and we believe the desirability of our product to these companies will increase as B2B ecommerce demands more mature solutions, and moves onto the next level of sophistication.

Our belief is supported by the fact that the volume increase and value of B2B ecommerce transactions being conducted by our clients is currently in excess of £1bn pa. We believe the fresh investments we have made into the Netalogue™ ecommerce platform in 2012/13 will help us scale our solution delivery both directly and via ERP channels to leading manufacturers, distributors and wholesalers, and which should deliver Netalogue a competitive edge in 2014/15 and beyond.

The company is confident that its strategies, coupled with investment in its valued employees, will deliver a year of growth. I wish to express my thanks to my fellow directors, and all the team for their efforts throughout what has been both a challenging and rewarding year.

I look forward to updating you in due course.

Geoff Henderson

Chairman  
Netalogue Technologies plc

[www.netalogue.com](http://www.netalogue.com)

Netalogue™ Ecommerce - *B2B for ERP*

## Directors' report for the year ended 31 March 2013

The directors present their report and audited consolidated financial statements for the year ended 31 March 2013.

### Principal activity

The company's share capital is listed on the ISDX Growth Market.

The principal activity of the group is the sale, marketing and maintenance of "e" procurement software systems with intranet and internet solutions and also ordering software for online catalogue processes. Netalogue is also the licensed distributor of electronic point of sale products.

### Significant events, review of business and future developments

The consolidated profit and loss account is set out on page 9.

The directors remain of the opinion that the existing cost base can support increases in activity and that future growth in turnover will enable the company to grow its profitability.

The directors of the company are satisfied with the financial position of the company and the group at 31 March 2013. Full commentary on the results for the year and future prospects are set out in the Chairman's statement on pages 2 and 3. The directors believe that the business's key performance indicators are financial ones and are included within the financial statements, specifically sales growth, operating profit, EBITDA (operating profit before depreciation, and amortisation) and the level of net assets.

### Financial risk management

The group's operations expose it to a variety of financial risks that include credit and liquidity risk.

#### Credit risk

Credit risk arises from cash and cash equivalents and trade debtors. For banks and financial institutions, only independently rated parties with a minimum rating of "A" are accepted. If customers are independently rated, these ratings are used. If there is no independent rating, the directors assess the credit quality of the customer, taking into account its financial position, past experience and other factors. Trade debtors are then continually monitored to ensure that they are settled to the agreed credit terms.

#### Liquidity risks

Liquidity risk is managed through the close management of cash resources. The group has no borrowings as at 31 March 2013.

Given the size of the group, the directors have not delegated the responsibility of monitoring the financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the company's executive directors.

### Research and development

The group undertakes research and development activities to ensure that its products remain competitive in the market place.

## Directors' report for the year ended 31 March 2013 (continued)

### Directors

The directors of the company at 31 March 2013 and for the whole of the year then ended (unless otherwise noted) and their interests in the shares of the company are as follows:

|              | <b>Ordinary shares of<br/>1p each<br/>At 31 March 2013</b> | Ordinary shares of<br>1p each<br>At 31 March 2012 |
|--------------|--|---|
| R J Condon   | 8,153,167  | 8,153,167   |
| A Robathan   | 8,153,167  | 8,153,167   |
| C Williams   | 8,153,167  | 8,153,167   |
| G Henderson  | 520,266  | 520,266   |
| P J Shepherd | 46,499   | 46,499  |

No director has any interest in shares in the company other than as shown above and in the share options detailed below. None of the directors has or has had a beneficial interest in the subsidiary company since it was acquired in January 2001. Other than the details of the service agreements set out in note 7 to the financial statements, there were no significant contracts in place during or at the end of the financial year with the company or its subsidiary company in which any director is or was materially interested.

### Share options

Directors' interests in share options over ordinary shares of 1p each at 31 March 2013 were as follows:

|            | <b>Held at<br/>31 March<br/>2013</b> | <b>Exercise<br/>price</b> | <b>Date from<br/>which<br/>exercisable</b> |
|------------|--------------------------------------|---------------------------|--|
| R J Condon | <b>960,000</b>                       | 2.25p                     | 25 August 2009                             |
| A Robathan | <b>960,000</b>                       | 2.25p                     | 25 August 2009                             |
| C Williams | <b>960,000</b>                       | 2.25p                     | 25 August 2009                             |
|            | <u><b>2,880,000</b></u>              |                           |  |

### Substantial interests

As at 5 August 2013 the company had received notification of the following substantial interests of over 3% in ordinary shares of the company:

|                       | %       |
|-----------------------|---------|
| R J Condon            | 16.73 % |
| A Robathan            | 16.73 % |
| C Williams            | 16.73 % |
| HSDL Nominees Limited | 5.6 %   |
| J Greenhalgh          | 4.7 %   |

## Directors' report for the year ended 31 March 2013 (continued)

### Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Corporate governance

The directors continue to give careful consideration to the principles of Corporate Governance, as set out in the Combined Code issued by the UK Listing Authority, which sets out Principles of Good Corporate Governance. Although as a Plus Markets listed company, compliance with the Combined Code is not required, the group seeks to apply the Combined Code where practical and appropriate for a company the size of Netalogue Technologies plc. A narrative statement is set out below on how the company has applied the Principles of the Code.

The board currently comprises a non-executive Chairman, three executive directors and a further non-executive director. The non-executive directors bring an independent judgement to the group. The roles of Chairman and Chief Executive have been split. The board has two non-executive directors and Mr G Henderson is recognised as the non-executive Chairman.

The board meets on a regular basis and is responsible for overall group strategy, acquisition and divestment policy, approval of capital expenditure projects and consideration of significant financial matters. The board consider there is an agreed understanding of matters reserved for board decisions, although no formal written schedule has been prepared. The Chairman ensures all directors are properly briefed on issues arising at board meetings.

The board has developed a formal set of procedures to identify the key risks and the systems of internal control operating across its various activities.

All of the directors will submit themselves for re-election at least once every three years and new directors will submit themselves for re-election at the earliest opportunity following their appointment.

**Directors' report for the year ended 31 March 2013 (continued)**

The size of the company and the group is such that individual committees covering audit, remuneration and nominations have not been established. All issues relating to the remuneration of executive directors are considered independently by the non-executive directors. Given the size of the company and the group, the members of the board agree that the appointment of two non-executive directors is appropriate. There is frequent communication between the auditors and the non-executive directors.

All the directors have access to the advice and services of the company secretary, who is responsible to the board for ensuring that board procedures are followed and compliance with applicable rules and regulations. If necessary, independent professional advice can be sought by all the directors of the company, at the expense of the company.

The company encourages two way communication with both its institutional and private investors and responds to all queries received, verbally or in writing.

The directors are responsible for the group's system of internal financial control. The systems in place provide reasonable but not absolute assurances against material misstatement or loss. The group prepares quarterly management accounts for submission to the board. The group prepares annual budgets which are reviewed and reassessed during the financial year.

The directors have formed a judgement, at the time of approving the financial statements, that it is appropriate to adopt the going concern basis in preparing the financial statements.

**Employees**

It is the policy of the group to give full and fair consideration to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities. Wherever possible, arrangements are made for the continued employment of persons who have become disabled during service and for the appropriate training, career development and promotion of disabled employees. Regular meetings are held with employees to discuss the performance of the group as a whole and the progress of the business in which they work. Financial and economic factors that affect performance are dealt with in this context.

**Payment policy in respect of creditors**

The group's policy in relation to the payment of its suppliers is to settle its terms of payment with each supplier when agreeing the terms of each business transaction. The supplier is made aware of the terms, which are detailed on the group's purchase orders. It is the group's practice to abide by the agreed terms of payment. At 31 March 2013 there were 62 days (2012: 47 days) of purchases in trade creditors of the group.

**Provision of information to auditors**

As far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware.

Each director has taken appropriate steps to ensure that they are aware of such relevant information, and that the company's auditors are aware of that information.

**Independent auditors**

A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the company will be proposed at the annual general meeting.

**Approval**

Approved by the board of directors on 9 August 2013 and signed on behalf of the directors.

**R J CONDON**  
Director

## Independent auditors' report to the members of Netalogue Technologies Plc

We have audited the group and parent company financial statements (the "financial statements") of Netalogue Technologies plc for the year ended 31 March 2013 which comprise the Consolidated Profit and Loss Account, the Consolidated and Company Balance Sheets, the Consolidated Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2013 and of the group's profit and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Chairman's Statement and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Mark Ellis (Senior Statutory Auditor)**  
**For and on behalf of PricewaterhouseCoopers LLP**  
**Chartered Accountants and Statutory Auditors**  
**Swansea, 10 August 2013**

Registered no: 4137677

**Consolidated profit and loss account  
for the year ended 31 March 2013**

|  | Notes | <b>2013</b><br><b>£000</b> | 2012<br>£000 |
|--|-------|----------------------------|--------------|
| <b>Turnover</b>  | 2     | <b>817</b>                 | 963          |
| Cost of sales  |       | <b>(97)</b>                | (105)        |
| <b>Gross profit</b>  |       | <b>720</b>                 | 858          |
| Administrative expenses  | 3     | <b>(695)</b>               | (672)        |
| <b>Operating profit before depreciation and amortisation</b>     |       | <b>61</b>                  | 212          |
| Depreciation of tangible assets                                  |       | <b>(18)</b>                | (18)         |
| Amortisation of intangible assets                                |       | <b>(18)</b>                | (8)          |
| <b>Operating profit</b>  | 4     | <b>25</b>                  | 186          |
| Interest payable and similar charges                             | 5     | <b>(2)</b>                 | -            |
| <b>Profit on ordinary activities before taxation</b>             |       | <b>23</b>                  | 186          |
| Tax on profit on ordinary activities                             | 8     | <b>(6)</b>                 | (33)         |
| <b>Profit for the financial year</b>                             | 9,20  | <b>17</b>                  | 153          |
| Profit per ordinary share expressed in pence per share - basic   | 6     | <b>0.032</b>               | 0.315        |
| Profit per ordinary share expressed in pence per share - diluted | 6     | <b>0.030</b>               | 0.296        |

There were no recognised gains or losses in the financial year other than those disclosed above.

There are no material differences between the profit on ordinary activities before taxation and the profit for the year stated above and their historical cost equivalents.

The turnover and profit for the financial year have been derived from the continuing activities of the group.

The notes and accounting policies on pages 13 to 22 form an integral part of these financial statements.

Registered no: 4137677

## Consolidated balance sheet at 31 March 2013

|  | Notes | 2013<br>£000 | 2012<br>£000 |
|--|-------|--------------|--------------|
| <b>Fixed assets</b>  |       |              |              |
| Intangible   | 10    | 144          | 42           |
| Tangible   | 11    | 51           | 58           |
|  |       | <b>195</b>   | 100          |
| <b>Current assets</b>  |       |              |              |
| Debtors  | 13    | 323          | 420          |
| Cash at bank and in hand                                       |       | 304          | 304          |
|  |       | <b>627</b>   | 724          |
| <b>Creditors:</b> amounts falling due within one year          | 14    | <b>(218)</b> | (175)        |
| <b>Net current assets</b>                                      |       | <b>409</b>   | 549          |
| <b>Total assets less current liabilities</b>                   |       |              |              |
| <b>Creditors:</b> amounts falling due after more than one year | 15    | <b>(3)</b>   | -            |
| Provisions for liabilities and charges                         | 16    | <b>(5)</b>   | (10)         |
| <b>Net assets</b>  |       | <b>596</b>   | 639          |
| <b>Capital and reserves</b>                                    |       |              |              |
| Called up share capital  | 18    | 487          | 487          |
| Share premium account  | 19    | 210          | 210          |
| Profit and loss account  | 19    | <b>(101)</b> | (58)         |
| <b>Total shareholders' funds</b>                               | 20    | <b>596</b>   | 639          |

The notes and accounting policies on pages 13 to 22 form an integral part of these financial statements.

The financial statements on pages 9 to 22 were approved by the board of directors on 9 August 2013 and were signed on its behalf by:

**R J CONDON**  
Director

Registered no: 4137677

## Company balance sheet at 31 March 2013

|   | Notes | 2013<br>£000 | 2012<br>£000 |
|---|-------|--------------|--------------|
| <b>Fixed assets</b>   |       |              |              |
| Investments   | 12    | 711          | 684          |
| <b>Current assets</b>                                       |       |              |              |
| Debtors   | 13    | 52           | 124          |
| Cash at bank and in hand                                    |       | 10           | -            |
|   |       | 62           | 124          |
| <b>Creditors:</b> amounts falling due within one year       | 14    | (16)         | (15)         |
| <b>Net current assets</b>                                   |       | 46           | 109          |
| <b>Total assets less current liabilities and net assets</b> |       | 757          | 793          |
| <b>Capital and reserves</b>                                 |       |              |              |
| Called up share capital                                     | 18    | 487          | 487          |
| Share premium account                                       | 19    | 210          | 210          |
| Profit and loss account                                     | 19    | 60           | 96           |
| <b>Total shareholders' funds</b>                            | 20    | 757          | 793          |

The notes and accounting policies on pages 13 to 22 form an integral part of these financial statements.

The financial statements on pages 9 to 22 were approved by the board of directors on 9 August 2013 and were signed on its behalf by:

**R J CONDON**  
Director

Registered no: 4137677

**Consolidated cash flow statement  
for the year ended 31 March 2013**

|  | Notes | 2013<br>£000 | 2012<br>£000 |
|--|-------|--------------|--------------|
| <b>Net cash inflow from operating activities</b>                             | 21    | <b>225</b>   | 81           |
| <b>Returns on investments and servicing of finance</b>                       |       |              |              |
| Interest paid  |       | (2)          | -            |
| <b>Net cash outflow from returns on investments and servicing of finance</b> |       | <b>(2)</b>   | -            |
| <b>Taxation</b>  |       |              |              |
| UK corporation tax paid  |       | (32)         | (25)         |
| <b>Capital expenditure and financial investment</b>                          |       |              |              |
| Purchase of intangible fixed assets  |       | (120)        | -            |
| Purchase of tangible fixed assets  |       | (11)         | (10)         |
| <b>Net cash outflow from capital expenditure and financial investment</b>    |       | <b>(131)</b> | (10)         |
| <b>Equity dividends paid to shareholders</b>                                 |       | <b>(60)</b>  | -            |
| <b>Total movement in cash in the year</b>                                    | 22    | <b>-</b>     | 46           |

The notes and accounting policies on pages 13 to 22 form an integral part of these financial statements.

**Notes to the financial statements  
for the year ended 31 March 2013****1 Accounting policies****Basis of preparation**

The financial statements have been prepared under the historical cost convention, on the going concern basis and in accordance with applicable Accounting Standards in the United Kingdom and the Companies Act 2006. A summary of the material accounting policies, which have been consistently applied, are set out below.

**Basis of consolidation**

The consolidated financial statements include the company and its subsidiary companies. Inter-company sales and profits are eliminated on consolidation. The financial statements of the subsidiary companies are made up to 31 March 2013. Consistent accounting policies are used by all companies in the group.

**Turnover**

Turnover, which excludes value added tax, represents the invoiced value of goods and services supplied. Turnover on sales of software products is recognised on the delivery and acceptance of the systems. Turnover on software support is recognised over the period in which the support is available to the customer.

**Software development costs**

The costs of software development are capitalised and amortised over the period over which economic benefit is expected to be derived from the software. This period is considered to be 3 years.

**Fixed asset investments**

Fixed asset investments in subsidiary undertakings are recorded at cost plus incidental expenses less any provision for impairment. Impairment reviews are performed by the directors when there has been an indication of potential impairment.

**Tangible fixed assets**

Tangible fixed assets are included at their purchase cost, together with any incidental expenses of acquisition.

**Depreciation**

Depreciation is calculated to write off the cost of tangible fixed assets on a reducing balance basis over the expected useful economic lives of the assets concerned. Plant and machinery and computer software is depreciated at the rate of 25% per annum.

**Goodwill and amortisation**

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on consolidation in respect of acquisitions is capitalised. Goodwill is amortised on a straight line basis over its estimated useful economic life. The estimated useful economic life is calculated having regard to the period over which the Group expects to derive economic benefits from the assets. The directors consider the estimated useful economic life of the purchased goodwill to be 10 years.

## Notes to the financial statements for the year ended 31 March 2013 (continued)

### 1 Accounting policies (continued)

#### Licences and trademarks

Licences and trademarks are capitalised at their purchased cost, together with any incidental costs of acquisition. They are amortised on a straight line basis over their estimated useful economic life. The directors consider the estimated useful life of the licences and trademarks to be 3 years.

#### Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value.

#### Deferred taxation

Provision for deferred taxation is made in respect of all material timing differences that have originated but not reversed by the balance sheet date. Timing differences represent differences between gains and losses recognised for tax purposes in periods different from those in which they are recognised in the financial statements. No deferred tax is recognised on permanent differences between the company's taxable gains and losses and its results as stated in the financial statements. Deferred tax assets and liabilities are included without discounting. No deferred tax assets are recognised at the end of the financial year since their recoverability is uncertain.

#### Finance and operating leases

Costs in respect of operating leases are charged on a straight line basis over the lease term. Leasing agreements which transfer to the group and company substantially all the benefits and risks of ownership of an asset are treated as if the asset had been purchased outright. The assets are included in tangible fixed assets and the capital element of the leasing commitments is shown as obligations under finance leases. Assets held under finance leases are depreciated over the shorter of the lease terms and the useful lives of equivalent owned assets.

#### Share-based incentives

In accordance with FRS20, the fair value of equity-settled share-based payments to employees is determined at the date of grant and is expensed on a straight-line basis over the vesting period, based on the group's estimate of shares or options that will eventually vest. In the case of options granted, fair value is measured by a Black-Scholes pricing model. Further details are set out in note 7.

### 2 Turnover

The turnover arose from the principal activity of the subsidiary companies and arose entirely within the United Kingdom. As a result no segmental reporting disclosures are required in the financial statements.

### 3 Administrative expenses

|                         | <b>2013</b> | 2012 |
|-------------------------|-------------|------|
|                         | <b>£000</b> | £000 |
| Administrative expenses | <b>695</b>  | 672  |

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**4 Operating profit**

Operating profit is stated after charging:

|  | <b>2013</b> | 2012 |
|--|-------------|------|
|  | <b>£000</b> | £000 |
| Directors' remuneration (see note 7)   | <b>199</b>  | 193  |
| Amortisation of intangible fixed assets  | <b>18</b>   | 8    |
| Depreciation of tangible fixed assets  | <b>18</b>   | 18   |
| Operating lease charges - property rentals   | <b>15</b>   | 17   |
|  | <b>2013</b> | 2012 |
|  | <b>£000</b> | £000 |
| Fees payable to company auditors for the audit of the parent company and consolidated accounts | <b>3</b>    | 3    |
| <b>Non-audit services</b>  |             |      |
| Fees payable to the company's auditors for other services                                      |             |      |
| The audit of the company's subsidiaries  | <b>9</b>    | 9    |
| Tax services   | <b>2</b>    | 2    |
|  | <b>14</b>   | 14   |

**5 Interest payable and similar charges**

|   | <b>2013</b> | 2012 |
|---|-------------|------|
|   | <b>£000</b> | £000 |
| <b>Interest payable and similar charges</b> |             |      |
| Interest on finance leases                  | <b>2</b>    | -    |

**6 Profit per ordinary share**

The profit per ordinary share is calculated by reference to the profit of £17,000 (2012: £153,000) attributable to ordinary shareholders. This calculation was based on a weighted average number of ordinary shares in issue during the financial period of 48,746,333 (2012: 48,746,333). The impact of potential dilution is considered below:

|   | <b>2013</b>       | 2012       |
|---|-------------------|------------|
|   | <b>£000</b>       | £000       |
| Profit attributable to equity holders                     | <b>17</b>         | 153        |
|   | <b>Number</b>     | Number     |
| Basic weighted average number of shares                   | <b>48,746,333</b> | 48,746,333 |
| Number of potential ordinary shares (under share options) | <b>3,175,390</b>  | 3,175,390  |
| Diluted weighted average number of shares                 | <b>51,921,723</b> | 51,921,723 |
|   | <b>Pence</b>      | Pence      |
| Basic earnings per share                                  | <b>0.032</b>      | 0.315      |
| Diluted earnings per share                                | <b>0.030</b>      | 0.296      |

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**7 Staff costs**

The average monthly number of employees (including executive directors) employed by the group during the year was:

|  | <b>2013<br/>Number</b> | 2012<br>Number |
|--|------------------------|----------------|
| Management and administration              | <b>18</b>              | 16             |
|  | <b>£000</b>            | £000           |
| <b>Staff costs (for the above persons)</b> |                        |                |
| Wages and salaries                         | <b>448</b>             | 442            |
| Social security costs                      | <b>51</b>              | 45             |
|  | <b>499</b>             | 487            |

**Directors' emoluments**

The total remuneration (salaries, fees and other taxable benefits paid on behalf of directors) was £198,000 (2012: £195,000). Each director's remuneration was as follows:

| <b>Year ended 31 March 2013</b>       | <b>£000</b> |
|---------------------------------------|-------------|
| <b>G Henderson (Chairman)</b>         | <b>10</b>   |
| <b>P J Shepherd</b>                   | <b>8</b>    |
| <b>R J Condon</b>                     | <b>60</b>   |
| <b>A Robathan</b>                     | <b>60</b>   |
| <b>C Williams</b>                     | <b>60</b>   |
|                                       | <b>198</b>  |
| <hr/>                                 |             |
| Year ended 31 March 2012              | £           |
| G Henderson (Chairman)                | 10          |
| G J Williams (resigned 31 March 2012) | 10          |
| P J Shepherd                          | 4           |
| R J Condon                            | 57          |
| A Robathan                            | 57          |
| C Williams                            | 57          |
|                                       | 195         |

No pension contributions are made on behalf of the directors or other employees of the company and the subsidiary company.

Messrs Condon, Robathan and Williams each have a service agreement with the company, terminable either by the company or by an individual director by 6 months notice. Henderson and Shepherd have service agreements with the company, terminable either by the company or by the director with 3 months notice. The service agreements are available for inspection by shareholders at the company's registered office.

The group's equity-settled share-based payments comprise "The Netalogue Technologies plc Employee Share Option Plan 2006". This scheme was commenced during the year ended 31 March 2007. The options granted to date have primarily been granted to certain directors, as noted in the directors' report. Those options have been valued using a Black-Scholes model utilising the following key factors, and an assumed 100% retention rate:

|                      |                |
|----------------------|----------------|
| Share price at grant | 2.25p – 2.625p |
| Exercise price       | 2.25p – 2.625p |
| Volatility           | 17% - 36%      |
| Risk free rate       | 4.5% - 5%      |
| Dividend yield       | -              |
| Option life:         |                |
| Directors            | Unlimited      |
| Others               | 10 years       |
| Value per option     | 0.1p – 0.4p    |

The fair value of the options has been fully charged in the results of previous periods.

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**7 Staff costs (continued)**

A reconciliation of option movements is set out below:

|                                | <b>2013</b>      | 2012      |
|--------------------------------|------------------|-----------|
|                                | <b>Number</b>    | Number    |
| Outstanding at 1 April         | <b>3,175,390</b> | 3,175,390 |
| Granted                        | -                | -         |
| <b>Outstanding at 31 March</b> | <b>3,175,390</b> | 3,175,390 |

The exercise price of the options is as follows:

|                   |        |
|-------------------|--------|
| Issued in 2008/09 | 2.625p |
| Issued in 2007/08 | 2.625p |
| Issued in 2006/07 | 2.250p |

**8 Tax on profit on ordinary activities**

|  | <b>2013</b> | 2012 |
|--|-------------|------|
|  | <b>£</b>    | £000 |
| <b>Current tax</b>                             |             |      |
| UK corporation tax on profit for the year      | <b>11</b>   | 33   |
| Adjustment in respect of previous periods      | -           | 2    |
|  | <b>11</b>   | 35   |
| <b>Deferred tax</b>                            |             |      |
| Origination and reversal of timing differences | <b>(5)</b>  | (2)  |
|  | <b>6</b>    | 33   |

The tax for the year differs to the corporation tax rate applying in the UK (20%). The differences are explained below:

|  | <b>2013</b> | 2012 |
|--|-------------|------|
|  | <b>£000</b> | £000 |
| <b>Profit on ordinary activities before taxation</b>   | <b>23</b>   | 186  |
| Profit on ordinary activities before taxation, multiplied by the tax rate of 20% (2012: 20%) in the United Kingdom | <b>5</b>    | 37   |
| Expenses not deductible for tax purposes   | -           | 1    |
| Accelerated capital allowances and other timing differences  | <b>6</b>    | 1    |
| Utilisation of losses  | -           | (6)  |
| Adjustment in respect of previous year   | -           | 2    |
| <b>Total current tax</b>   | <b>11</b>   | 35   |

**9 Profit for the financial year**

As permitted by section 408 of the Companies Act 2006, the company's profit and loss account has not been included in these financial statements. The consolidated profit for the financial year can be analysed as follows:

|   | <b>2013</b> | 2012 |
|---|-------------|------|
|   | <b>£000</b> | £000 |
| Profit attributable to parent company     | <b>24</b>   | 56   |
| Loss attributable to subsidiary companies | <b>(7)</b>  | 97   |
| <b>Consolidated profit</b>                | <b>17</b>   | 153  |

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**10 Intangible fixed assets**

| <b>Group</b>                    | <b>Goodwill<br/>£000</b> | <b>Licences<br/>and<br/>trademarks<br/>£000</b> | <b>Software<br/>development<br/>costs<br/>£000</b> | <b>Total<br/>£000</b> |
|---------------------------------|--------------------------|---|--|-----------------------|
| <b>Cost</b>                     |                          |   |  |                       |
| At 1 April 2012                 | 257                      | 28  | 50   | 335                   |
| Additions                       | -                        | -   | 120  | 120                   |
| <b>At 31 March 2013</b>         | <b>257</b>               | <b>28</b>                                       | <b>170</b>   | <b>455</b>            |
| <b>Accumulated amortisation</b> |                          |   |  |                       |
| At 1 April 2012                 | 257                      | 28  | 8  | 293                   |
| Charge for the year             | -                        | -   | 18   | 18                    |
| <b>At 31 March 2013</b>         | <b>257</b>               | <b>28</b>                                       | <b>26</b>  | <b>311</b>            |
| <b>Net book amount</b>          |                          |   |  |                       |
| <b>At 31 March 2013</b>         | <b>-</b>                 | <b>-</b>  | <b>144</b>   | <b>144</b>            |
| At 31 March 2012                | -                        | -   | 42   | 42                    |

Goodwill arises on the acquisition of the group's interest in Netalogue Procurement Limited in 2001.

**11 Tangible fixed assets**

|                                 | <b>Computer<br/>software<br/>£000</b> | <b>Plant and<br/>machinery<br/>£000</b> | <b>Total<br/>£000</b> |
|---------------------------------|---------------------------------------|---|-----------------------|
| <b>Cost</b>                     |                                       |   |                       |
| At 1 April 2012                 | 57                                    | 128                                     | 185                   |
| Additions                       | -                                     | 11                                      | 11                    |
| <b>At 31 March 2013</b>         | <b>57</b>                             | <b>139</b>                              | <b>196</b>            |
| <b>Accumulated depreciation</b> |                                       |   |                       |
| At 1 April 2012                 | 40                                    | 87                                      | 127                   |
| Charge for the year             | 4                                     | 14                                      | 18                    |
| <b>At 31 March 2013</b>         | <b>44</b>                             | <b>101</b>                              | <b>145</b>            |
| <b>Net book amount</b>          |                                       |   |                       |
| <b>At 31 March 2013</b>         | <b>13</b>                             | <b>38</b>                               | <b>51</b>             |
| At 31 March 2012                | 17                                    | 41                                      | 58                    |

Included in tangible fixed assets are assets held under finance leases with a net book value of £9,000. Depreciation of £4,000 has been charged on the assets.

**12 Fixed asset investments**

| <b>Company</b>                     | <b>2013<br/>£000</b> | <b>2012<br/>£000</b> |
|------------------------------------|----------------------|----------------------|
| Shares in subsidiaries – see below | <b>254</b>           | 254                  |
| Loans to subsidiaries              | <b>457</b>           | 430                  |
|                                    | <b>711</b>           | 684                  |

The loans due from the subsidiary do not bear interest and are not due within one year of the balance sheet date.

**Company**

**Shares in group undertakings**

**Cost**

At 1 April 2012 and at 31 March 2013

**£000**

**254**

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**12 Fixed asset investments (continued)**

The subsidiary undertakings operate in the United Kingdom and have been included in the consolidated financial statements through acquisition accounting.

Details of the subsidiary undertakings which are consolidated are set out below:

| <b>Name of undertaking</b>    | <b>Country of incorporation and registration</b> | <b>Description of shares held</b> | <b>Proportion of voting rights and nominal value of issued shares held</b> |
|-------------------------------|--|-----------------------------------|--|
| Netalogue Procurement Limited | England and Wales                                | Ordinary £1 each                  | 100%   |
| Procure Sure Limited          | England and Wales                                | Ordinary £1 each                  | 80%  |

The principal activity of Netalogue Procurement Limited is the sale, marketing and maintenance of "e" procurement systems. Procure Sure Limited is currently dormant.

**13 Debtors**

|  | <b>Group<br/>2013<br/>£000</b> | <b>Company<br/>2013<br/>£000</b> | <b>Group<br/>2012<br/>£000</b> | <b>Company<br/>2012<br/>£000</b> |
|--|--------------------------------|----------------------------------|--------------------------------|----------------------------------|
| <b>Amounts falling due within one year:</b>    |                                |                                  |                                |                                  |
| Trade debtors                                  | 319                            | -                                | 416                            | -                                |
| Prepayments and accrued income                 | 4                              | -                                | 4                              | 4                                |
| Amounts owed by subsidiary company (see below) | -                              | 52                               | -                              | 120                              |
|  | <b>323</b>                     | <b>52</b>                        | <b>420</b>                     | <b>124</b>                       |

The amounts owed by the subsidiary companies are unsecured, interest free and have no fixed terms for their repayment.

**14 Creditors: amounts falling due within one year**

|                                    | <b>Group<br/>2013<br/>£000</b> | <b>Company<br/>2013<br/>£000</b> | <b>Group<br/>2012<br/>£000</b> | <b>Company<br/>2012<br/>£000</b> |
|------------------------------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Amounts due under finance leases   | 5                              | -                                | -                              | -                                |
| Trade creditors                    | 62                             | 9                                | 46                             | 9                                |
| Corporation tax                    | 11                             | 7                                | 32                             | 6                                |
| Other taxation and social security | 56                             | -                                | 69                             | -                                |
| Accruals and deferred income       | 84                             | -                                | 28                             | -                                |
|                                    | <b>218</b>                     | <b>16</b>                        | <b>175</b>                     | <b>15</b>                        |

**15 Creditors: amounts falling due after more than one year**

|  | <b>2013<br/>£000</b> | <b>2012<br/>£000</b> |
|--|----------------------|----------------------|
| Amounts due under finance leases (see below) | 3                    | -                    |

**Amounts due under finance leases**

The amounts due under finance leases are repayable as follows:

|                     | <b>2013<br/>£000</b> | <b>2012<br/>£000</b> |
|---------------------|----------------------|----------------------|
| Within one year     | 5                    | -                    |
| In one to two years | 3                    | -                    |
|                     | <b>8</b>             | <b>-</b>             |

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)**

**16 Provision for liabilities and charges**

|                                | <b>Group<br/>Deferred<br/>Taxation<br/>£000</b> |
|--------------------------------|---|
| At 1 April 2012                | 10  |
| Profit and loss account charge | (5)   |
| <b>At 31 March 2013</b>        | <b>5</b>  |

Details of deferred taxation are set out below:

| <b>Group</b>                   | <b>Cumulative<br/>provided</b> |                      | <b>Cumulative<br/>unrecognised</b> |                      |
|--------------------------------|--------------------------------|----------------------|------------------------------------|----------------------|
|                                | <b>2013<br/>£000</b>           | <b>2012<br/>£000</b> | <b>2013<br/>£000</b>               | <b>2012<br/>£000</b> |
| Accelerated capital allowances | 5                              | 10                   | -                                  | -                    |
|                                | <b>5</b>                       | <b>10</b>            | <b>-</b>                           | <b>-</b>             |
| <b>Company</b>                 |                                |                      |                                    |                      |
| Losses                         | -                              | -                    | -                                  | -                    |

**17 Financial instruments**

**Financial assets**

The group's financial assets consist of its short term debtors and its cash at bank and in hand.

**Financial liabilities**

The group's financial liabilities consist of its short term creditors.

The group has not used any derivatives during the financial year.

All financial instruments are recorded at historic cost and are denominated in sterling and their fair value is considered to be equal to the book value.

**18 Called up share capital**

**Company**

|  | <b>2013<br/>£000</b> | <b>2012<br/>£000</b> |
|--|----------------------|----------------------|
| <b>Authorised</b>  |                      |                      |
| 100,000,000 (2012: 100,000,000) ordinary shares of 1p each | <b>1,000</b>         | 1,000                |
| <b>Allotted, called up and fully paid</b>                  |                      |                      |
| 48,746,333 (2012: 48,746,333) ordinary shares of 1p each   | <b>487</b>           | 487                  |

## Notes to the financial statements for the year ended 31 March 2013 (continued)

### 19 Reserves

|                         | Group and<br>company<br>share<br>premium<br>account<br>£000 | Group<br>profit and<br>loss<br>account<br>£000 | Company<br>profit and<br>loss<br>account<br>£000 |
|-------------------------|---|--|--|
| At 1 April 2012         | 210   | (58)   | 96   |
| Profit for the year     | -   | 17   | 24   |
| Dividend                | -   | (60)   | (60)   |
| <b>At 31 March 2013</b> | <b>210</b>  | <b>(101)</b>                                   | <b>60</b>  |

### 20 Reconciliation of movements in equity shareholders' funds

|   | Group<br>2013<br>£000 | Company<br>2013<br>£000 | Group<br>2012<br>£000 | Company<br>2012<br>£000 |
|---|-----------------------|-------------------------|-----------------------|-------------------------|
| Opening equity shareholders' funds        | 639                   | 793                     | 486                   | 637                     |
| Profit for the year                       | 17                    | 24                      | 153                   | 156                     |
| Dividend                                  | (60)                  | (60)                    | -                     | -                       |
| <b>Closing equity shareholders' funds</b> | <b>596</b>            | <b>757</b>              | <b>639</b>            | <b>793</b>              |

### 21 Reconciliation of operating profit to net cash inflow from operating activities

|  | 2013<br>£000 | 2012<br>£000 |
|--|--------------|--------------|
| <b>Continuing activities</b>                     |              |              |
| Operating profit                                 | 25           | 186          |
| Depreciation of tangible fixed assets            | 18           | 18           |
| Amortisation of intangible fixed assets          | 18           | 8            |
| Decrease in stock                                | -            | 3            |
| Decrease / (increase) in debtors                 | 97           | (87)         |
| Increase /(decrease) in creditors                | 67           | (47)         |
| <b>Net cash inflow from operating activities</b> | <b>225</b>   | <b>81</b>    |

### 22 Analysis of net funds

|                          | At 1<br>April<br>2012<br>£000 | Cash flow<br>£000 | At 31<br>March<br>2013<br>£000 |
|--------------------------|-------------------------------|-------------------|--------------------------------|
| Cash at bank and in hand | 304                           | -                 | <b>304</b>                     |

**Notes to the financial statements  
for the year ended 31 March 2013 (continued)****23 Financial commitments**

At 31 March 2013 the group had annual commitments under non-cancellable operating leases as follows:

|                                     | <b>Land and buildings</b> |      |
|-------------------------------------|---------------------------|------|
|                                     | <b>2013</b>               | 2012 |
|                                     | <b>£000</b>               | £000 |
| Expiring between one and two years  | <b>15</b>                 | -    |
| Expiring between two and five years | -                         | 15   |

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The directors have neither contracted for nor authorised any capital expenditure which is not provided in the financial statements.

**24 Related party transactions**

The company has taken advantage of the exemption under FRS8 not to disclose related party transactions with its wholly owned subsidiary company, Netalogue Procurement Limited. There were no transactions undertaken with the company's 80% subsidiary, Procure Sure Limited.

**25 Ultimate controlling party**

The directors do not consider there to be any ultimate controlling party of the company.